

of our communities.

## We're not just hospitals. We're the heart of communities from Buffalo to the Big Apple.

New York hospitals are dedicated to improving the health and well-being of all New Yorkers.

We serve tens of millions of patients every year.

We are economic anchors, generating the employment of nearly 900,000 people in communities across New York.

We lead local initiatives to address social and health inequities.

We are a safe place of refuge for all who need our services, helping our community members weather natural events, emerging public health crises, violence and more year after year. We encourage you to share with policymakers, the media and your networks how your hospital is the heart of your community.

## Get started:

Contact your hospital CEO and ask how you can help advocate for your hospital.

Work with your hospital leadership to arrange meetings with your hospital's local, state and/or federal lawmakers and develop tailored messages for them.

Create a timeline of your financial and workforce challenges from the pandemic forward to educate lawmakers on your hospital's current fiscal state.

Work with area providers on a joint education and advocacy strategy that informs and engages your lawmakers.

